

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Three and Six-months ended June 30, 2018

Dated: August 8th, 2018

This Management's Discussion and Analysis ("MD&A") for three and six-months ended June 30<sup>th</sup>, 2018 (second quarter of fiscal 2018) provides detailed information on the operating activities, performance and financial position of Posera Ltd. ("Posera" or the "Company"). This discussion should be read in conjunction with the Company's condensed consolidated interim financial statements and accompanying notes for the three and six-months ended June 30<sup>th</sup>, 2018. The financial statements have been prepared in compliance with International Financial Reporting Standards applicable to the preparation of interim financial statements ("IFRS") and are reported in Canadian dollars. The information contained herein is dated as of August 8<sup>th</sup>, 2018, and is current to that date, unless otherwise stated.

This MD&A discusses the three and six-months ended June 30, 2018, compared to March 31, 2018 and June 30, 2017. For an analysis of the three-months ended June 30, 2018 compared to June 30, 2017 and March 31, 2018, please read this MD&A in conjunction with the MD&A for the three-months ended March 31, 2018 and the three and six-months ended June 30, 2017.

The management discussion and analysis is the responsibility of management. The Board of Directors carries out its responsibility for the review of this disclosure directly and through its Audit Committee comprised exclusively of independent directors. The audit committee reviews and prior to publication, approves, pursuant to the authority delegated to it by the Board of Directors, this disclosure.

References herein to "Posera", "the Company", "we" and "our" mean Posera Ltd.

Additional information relating to the Company is available on SEDAR at <a href="www.sedar.com">www.sedar.com</a>, and on the Company's web-site at <a href="www.posera.com">www.posera.com</a>.



#### FORWARD LOOKING STATEMENTS

This MD&A includes certain forward-looking statements that are based upon current expectations, which involve risks and uncertainties associated with our business and the environment in which the business operates. Any statements contained herein that are not statements of historical facts may be deemed to be forward-looking statements, including those identified by the expressions "anticipate", "believe", "plan", "estimate", "expect", "intend" and similar expressions to the extent they relate to the Company or its management. The forward-looking statements are not historical facts, but reflect the Company's current expectations regarding future results or events. These forward-looking statements are based on a number of estimates and assumptions, including those which are identified in the "Critical Accounting Estimates and Judgments" section herein, and are subject to a number of risks and uncertainties that could cause actual results or events to differ materially from current expectations, including the matters discussed under "Risks and Uncertainties" herein, as well as the risks and uncertainties detailed in our Annual Information Form which was filed on March 28, 2018 with the regulatory authorities.

## **NON-IFRS REPORTING MEASURES**

Management reports on certain Non-IFRS measures to evaluate performance of the Company. Non-IFRS measures are also used to determine compliance with debt covenants and manage the capital structure. Because non-IFRS measures do not generally have a standardized meaning, securities regulations require that Non-IFRS measures be clearly defined and qualified and reconciled with their nearest IFRS measure. CPA Canada Canadian Performance Reporting Board has issued guidelines that define standardized earnings before interest, taxes, depreciation and amortization ("EBITDA").

EBITDA adjusted to exclude discontinued operations, Normalized EBITDA adjusted to exclude discontinued operations, Net Operating Working Capital and Debt to Equity Ratio are not calculations which are not based on IFRS. EBITDA adjusted to exclude discontinued operations should not be considered an alternative to net income or comprehensive income in measuring the Company's performance, nor should it be used as an exclusive measure of cash flow. Posera reports EBITDA adjusted to exclude discontinued operations, Normalized EBITDA adjusted to exclude discontinued operations, Net Operating Working Capital and Debt to Equity Ratio because they are key measures that management uses to evaluate the performance of the Company, and because the Company feels that these Non-IFRS measures provide important information about the Company. EBITDA adjusted to exclude discontinued operations is a measure commonly reported and widely used by investors as an indicator of a company's operating performance and ability to incur and service debt, and as a valuation metric. While EBITDA adjusted to exclude discontinued operations has been disclosed herein to permit a more complete comparative analysis of the Company's operating performance and debt servicing ability relative to other companies, investors are cautioned that EBITDA adjusted to exclude discontinued operations as reported by Posera may not be comparable in all instances to EBITDA adjusted to exclude discontinued operations as reported by other companies.

## Non-IFRS reporting definitions:

EBITDA adjusted to exclude Discontinued Operations: Posera's management defines EBITDA as Net Income before interest expense, interest income, income taxes (excluding certain investment tax credits and other government assistance), amortization of capital and intangible assets, realized and unrealized exchange gain or loss, impairments and gains or losses on held for trading financial instruments, gains or losses from discontinued operations and other gains or losses on disposition of assets or extinguishment of liabilities;

Normalized EBITDA adjusted to exclude Discontinued Operations: Posera's management defines Normalized EBITDA adjusted to exclude discontinued operations as EBITDA adjusted to exclude discontinued operations as defined above less certain one-time non-recurring expenditures, and non-cash stock-based compensation expense;



## **NON-IFRS REPORTING MEASURES (continued)**

Net Operating Working Capital: Posera's management previously reported Working Capital as its primary metric for operating liquidity. During the second quarter of 2017, the Company concluded that Net Operating Working Capital would allow users of the management discussion and analysis to better assess the

Company's overall operating liquidity. The Company defines Net Operating Working Capital as current assets less current liabilities, the value of the conversion option, deferred revenue and the current note payables. The difference between Working Capital to Net Operating Working Capital represents the exclusion of deferred revenue and the current note payables from the calculation. The Company prospectively will utilize Net Operating Working Capital in the management discussion and analysis.

Debt to Equity Ratio: Posera management defines Debt to Equity Ratio as Debt (i.e. notes payable, vehicle loans and bank indebtedness) as a percentage of shareholder's equity.

Restructuring Expense: Posera management defines Restructuring Expense as a one-time expense that has been incurred by the Company as a result of a reorganization.

Reconciliation to Net Income (Loss) to EBITDA and Normalized EBITDA and Net Operating Working Capital: There is a reconciliation for each of the Non-GAAP reporting measures to their nearest IFRS equivalent under the heading "Reconciliation of Non-IFRS measures to their Closest IFRS equivalent".

Recurring Revenue: Includes certain components of revenues as disclosed in Note 3 to the three and sixmonths ended June 30, 2018 and 2017 financial statements. These include support and maintenance contracts, transactional processing and other recurring revenue agreements. To a minor extent, recurring revenues include payment processing revenues and referral fees earned in relation to payments processed by customers.

Adjusted Expenditures: The Company presents in the management discussion and analysis adjusted expenditures which have been adjusted for amortization, one-time non-recurring expenses, restructuring charges and stock-based compensation. Adjusted expenditures are Non-GAAP reporting measures presented for technology expense, operations and support expense, sales and marketing expense and generation and administration expense and operating expenditures.

#### Comparative Figures:

Certain prior period comparative figures have been re-presented to conform to the consolidated financial statements presentation as a result of the discontinued operations accounting treatment under IFRS.



### **Disposition of FingerPrints and Discontinued Operations**

During the year-ended December 31, 2017, the Company sold its FingerPrints business, which allows the Company to focus its resources and capital investment on its Maitre'D, Kitchen Display Systems ("KDS") and SecureTablePay product offerings.

As at August 10, 2017 the FingerPrints assets were recorded as a discontinued operation being held for sale. On September 14, 2017, the Company completed the sale of FingerPrints, to SICOM Systems Canada Inc. ("SICOM"). Consideration for the sale of FingerPrints comprised of a cash payment of \$12.2 million, which was adjusted by a working capital deficit adjustment of \$110,471 post-closing. The gain on the FingerPrints transaction was \$10,912,935, representing the purchase price less an adjustment for working capital \$110,471, less the write down on all other non-current assets of \$189,737 and less transaction costs of \$986,857. The proceeds of sale exceeded the carrying amount of the related net assets, and, accordingly, no impairment losses were recognized on the reclassification of FingerPrints as held for sale.

As at September 14, 2017, the date of disposition, the disposal group comprised \$192,192 of Net Assets, as detailed below:

	Assets		Liabilities
Accounts receivable	1,028,319		
Other receivables	13,163		
Inventory	648,196	Accounts payable and	
Deposits on leased premises	11,870	accrued liabilities	390,051
Property plant and equipment	82,882	Deferred revenue	1,289,061
Intangible assets	168,969	Vehicle loans	82,095
Total assets disposed	\$ 1,953,399	Total liabilities disposed	\$ 1,761,207

During the three and six-months ended June 30, 2018, the Company recorded a loss from the FingerPrints discontinued operations of \$nil and \$nil compared to \$541,937 and \$957,473 during the three and six-months ended June 30, 2017 respectively. FingerPrints has been presented as a discontinued operation, separate from continuing operations, in the Consolidated Statements of Operations and Comprehensive Loss during the three and six-months-ended June 30, 2018 and 2017.



## Financial Highlights and Summary - Three-months ended March 31, 2018 (Unaudited)

(This section acts merely as a summary; the detailed analysis is discussed in the "Comparison of the Unaudited three-months ended June 30, 2018, June 30, 2017 and March 31, 2018".)

- Total revenue<sup>(1)</sup> for the three-months ended June 30, 2018 decreased by \$601,966 (20.4%) to \$2,352,937 compared to the three-months ended June 30, 2017 and decreased by \$389,400 (14.2%) compared to the three-months ended March 31, 2018;
- Recurring revenues<sup>(1)</sup> for the three-months ended June 30, 2018 were \$735,423, an increase of 8.0% compared to the three-months ended June 30, 2017, and an increase of 8.9% compared to the three-months ended March 31, 2018;
- Gross profit<sup>(1)</sup> of \$1,024,239 for the three-months ended June 30, 2018, was a 35.1% decrease compared to the three-months ended June 30, 2017, and a decrease of 2.5% compared to the threemonths ended March 31, 2018:
- Net loss<sup>(2)</sup> for the three-months ended June 30, 2018 was a loss of \$902,438, a 2.4% improvement compared to the three-months ended June 30, 2017, and a 1.6% improvement compared to the three-months ended March 31, 2018;
- Net loss for continuing operations for the three-months ended June 30, 2018 was a loss of \$902,438, compared to a loss of \$382,772 for the three-months ended June 30, 2017, and compared to a loss of \$917,082 for the three-months ended March 31, 2018;
- EBITDA<sup>(2)</sup> loss for the three-months ended June 30, 2018, was \$820,055, compared to a loss of \$92,645 for the three-months ended June 30, 2017, and compared to a loss of \$726,642 for the three-months ended March 31, 2018;
- Normalized EBITDA<sup>(2)</sup> loss for the three-months ended June 30, 2018 was a loss of \$512,181, compared
  to a positive EBITDA of \$102,832 for the three-months ended June 30, 2017, and compared to a loss of
  \$547,177 for the three-months ended March 31, 2018;
- Posera's cash and cash equivalents<sup>(2)</sup> totaled \$8,967,264 as at June 30, 2018, an increase of \$8,048,798 (876.3%) from June 30, 2017 balances, and a decrease of \$1,678,866 (15.8%) from March 31, 2018. Bank indebtedness<sup>(2)</sup> was \$nil as at June 30, 2018, June 30, 2017 and March 31, 2018 respectively; and
- Posera's net operating working capital totaled \$10,637,401 as at June 30, 2018, an increase of \$8,340,283 from \$2,297,118 as at June 30, 2017 and a decrease of \$764,626 from \$11,402,027 as at March 31, 2018.
- (1) Amount presented applies the retrospective presentation to exclude discontinued operations for the FingerPrints transaction as discussed in this MD&A on Page #4.
- (2) Presentation of these amounts include the results from discontinued operations as discussed on Page #4.



#### Posera's Business

Posera has been a leading provider of hospitality technology for more than 30 years. It manages merchant transactions with consumers and facilitates all aspects of the payment transaction.

Posera's full service solutions include SecureTablePay, which is an EMV compliant Pay-At-The-Table ("PATT") application. Posera's Maitre'D<sup>TM</sup> restaurant management systems / point-of-sale systems offer a robust and comprehensive solution including hardware integration services, merchant staff training, system installation services, post-sale software and hardware customer support. Posera's solutions are deployed globally including across the full spectrum of restaurants, from large chains and independent table service restaurants to international quick service chains and its products have been translated into eight languages.

Posera Ltd.'s shares are traded on the Toronto Stock Exchange under the symbol "PAY".

## **Composition of Revenues and Expenses**

Posera's revenue model includes revenues primarily from the following sources with an details as to when the Company recognizes revenue based on the performance obligations:

	Nature of Performance Obligations
POS – Software	Access for use of software
POS – Hardware	Upon delivery, shipment or installation of POS hardware
Support and Maintenance	Fulfillment of service and support contract
Professional Services	Fulfillment of professional services
Transactional Processing	Processing of transactions

Posera's cost of sales consists primarily of the cost of POS system hardware, third party software and miscellaneous hardware and software which are purchased by Posera for resale, as well as technology costs and operations and support costs directly incurred to earn revenue, including amortization. Technology costs consist primarily of personnel and related costs associated with Posera technology development and maintenance, such as external suppliers, as well as amortization on acquired technology. Operations and support costs consist primarily of personnel and related costs associated with the ongoing operations and support of the Posera business, fixed hosting costs, merchant implementation costs and certain consumer and merchant support costs.

Posera's operating costs are broken down into the following three categories: (1) sales and marketing, (2) general and administrative (3) restructuring. Sales and marketing costs consist primarily of personnel and related costs associated with the ongoing sales and marketing functions, as well as brand development fees, media placement fees, trade show fees, advertising, other promotional expenses, and amortization on acquired customer relationships. General and administrative fees consist primarily of personnel and related costs associated with the Company's senior management, administrative, legal and finance functions, as well as professional fees, other general corporate expenses and amortization. Restructuring expenses relate to one-time non-recurring expenses that have been incurred by the Company as a result of a reorganization primarily related to severance and external consultant fees. As of approximately September 30, 2016 the Company had completed a year of restructuring efforts and at that time assessed that the balance of the restructuring had been completed and any costs associated with consultants were reflective of operating the business day to day rather than purely restructuring in nature.

Stock-based compensation expense relates to charges for stock options granted to directors and employees.

Interest income on Posera corporate funds consists primarily of interest income related to its invested cash and short-term investments. Posera's policy is to invest its excess cash in short-term investment-grade



interest bearing securities. Interest income fluctuates based upon the amount of funds available for investment and prevailing interest rates.

Interest expense relates to interest costs of vehicle loans and notes payable. The notes payable were either issued as a result of or acquired in the business combinations that Posera has completed or as a result of a term promissory note. On the date of acquisition or issuance of the notes payable, Posera fair valued the notes payable acquired or issued, and as a result part of the interest expense included accretion of the fair value increment of the notes payable acquired or issued.

## **Growth Strategy and Future Outlook**

Posera has been a leading provider of hospitality technology for more than 30 years. Throughout that time, the Company has continuously innovated to meet the needs of a rapidly changing industry. With a vision to be the information technology backbone for leading hospitality companies, Posera delivers mission-critical products and services to the hospitality industry for point-of-sale (POS), kitchen management and payments. These solutions enable clients to operate with greater speed, quality, and efficiency. Hospitality companies count on Posera's products to operate reliably and efficiently at the store level while providing real-time revenue and operations data for corporate reporting.

As hospitality merchants face digital and other disruptive trends affecting consumer behaviors and preferences, Posera remains committed to meeting the requirements of existing clients while also delivering the innovation new clients are seeking, including enhancing Posera's core POS offerings to support mobile payments, kiosks and tablets. At the same time, Posera continues to seek new products and services to broaden its product suite and further deepen and strengthen client relationships.

In recent years Posera has gone through a transformation, making major strategic changes and infusing the company with new senior management and leadership. In addition, Posera has divested of assets (Zomaron payment solutions in April 2016 and FingerPrints quick-service POS in September 2017), all leading to a more focused strategy on three core products: Maitre'D (POS software), KDS (kitchen display system) and SecureTablePay (pay-at-the-table solution).

The Maitre'D POS solution is very well known throughout the hospitality industry, having been successfully deployed for 20 years, it performs well in any hospitality environment – wherever food and beverages are served. Over time, Maitre'D has achieved a significant penetration within the international restaurant management systems (RMS) landscape, with considerable success in a range of restaurant formats, including quick service, fast casual, fine dining, as well as many others.

The Company believes that one of the many strengths of the Maitre'D offering is its advanced suite of third-party integrations. These integrations cover everything from payments, gift and loyalty applications, to advanced integrations with hotel property management systems that deliver detailed food and beverage reporting to room folios. This strength and versatility of the Maitre'D solution has enabled Maitre'D to outperform other RMS offerings in non-traditional-restaurant hospitality sectors such as hotels, casinos, assisted care living, etc. As a result of its earlier success in these sectors, Posera has now created a new separate and discreet strategy focusing specifically on non-restaurant hospitality, in addition to its growth strategy for the restaurant market. Posera expects much of its future growth, particularly internationally, to come from casinos, hotels, assisted living, resorts, school cafeterias and other similar establishments.

Recently, the Company capitalized on another opportunity: offering KDS as a standalone product, that is, unbundled from the Maitre'D POS. KDS enables paperless kitchens for improved order visibility/tracking and prioritization, superior customer service as well as cost savings through the dramatic reduction in paper. Offering KDS as a standalone product is enabling Posera to sell it to a broader base of customers, including merchants with other POS systems. To date, KDS has been successfully integrated with several third-party proprietary POS systems, and within months of the launch of KDS as a standalone product, Posera has received increased demand and already scheduled hundreds of new KDS installations.



Posera will continue to work to identify vertical market segments and specific client groupings that provide suitable opportunities to expand adoption of its technology. The Company will continue assigning appropriate sales force personnel to engage and support prospective clients. Additionally, Posera expects to continue to expand its direct sales and reseller network to market its POS products and related products and technology. The Company believes that these strategies will further strengthen its recurring revenue streams that are generally stable and predictable.

Reflecting its long-term commitment to market leadership, in 2015 Posera acquired SecureTablePay, a pay-at-the-table (PATT) middleware. SecureTablePay enables mobile handheld payment terminals to interact with RMSs. With SecureTablePay, the payment terminals, that would otherwise be 'dumb pinpads' become 'smart terminals' that pull the transaction information directly from the RMS, perform transaction closing tasks that are normally performed by the RMS, such as bill splitting, and then communicate directly with a payment processor, all point-to-point encrypted, making it possible to complete all transaction closing and payment functions directly at the table in a secure and efficient manner.

PATT capability has existed in Europe, Canada, and other markets for many years but had not previously existed in the US as the US had not adopted EMV standards (chip-based payment cards). That changed in October 2015, when US credit card issuers shifted liability for fraudulent transactions to merchants where EMV cards were used, and consequently, all payment cards issued in the US are chip-based. As a result, merchants wanting to avoid the liability shift will need to be able to accept these chip-based cards, meaning more than 600,000 restaurants across the US will now need to install payment terminals that can accept chip-based cards, which will necessitate the adoption of PATT table solutions.

EMV-enabled PATT solutions give hospitality customers the peace of mind of added security as the payment device is brought to them at the point of service. Customers can safely and easily use their chip-based cards, with a PIN or signature, right from their tables, embracing the core principle of EMV card security: never relinquish possession of your payment card, even temporarily. Wireless terminals combine powerful security with faster, more convenient checkouts, making paying at the table with wireless terminals the ideal approach to satisfy hospitality customers. Posera believes SecureTablePay will be a leading PATT solution in the US because it addresses the following:

#### Secure

People, cards, identities, data: all are more secure with SecureTablePay. A customer's privacy is protected: their cards never leave their hands so there is no chance of identity theft. Bringing EMV to the table protects the restaurant, reducing chargebacks and potential fraud. It's also safer for everyone. Since the transaction is processed between the SecureTablePay pin pad and the host processor, the sensitive and at-risk data that demands rigorous levels of PCI compliance never touches the POS.

#### **Efficient**

SecureTablePay delivers not just increased security but increased efficiency as well - the perfect combination. When steps are eliminated by completing the payment transaction directly at the table, time is reduced along with cost and risk. That means greater convenience for the customer and greater productivity for the server.



#### Universal

SecureTablePay works with more than 20 top restaurant management systems and it works with most leading payment processors, ensuring secure and accurate transaction processing.

Now certified with Vantiv, Heartland and First Data, Posera is also working with four other large payment processors to certify SecureTablePay. Posera will be announcing several of these new certifications in the coming weeks and months. The goal is to make SecureTablePay universal so that any hospitality merchant across the US, regardless of their RMS or processor, can use SecureTablePay to allow their customers to pay securely at the table. SecureTablePay is currently in pilot in several locations across the US, with all three of the processors with whom certification has been completed, and will be fully launched in the coming weeks.

Although SecureTablePay is considered a robust solution in terms of functionality, Posera is continuously working on new features. For example, in Canada it is chip and pin, but Posera has added chip and sign as well as the ability to accept gift cards for the US market. The Company continually works to make the PATT experience better. Recent examples include an announced business relationship with DLT Labs, a leading Blockchain technology company, which is aimed at making it possible for Posera's PATT solution to accept certain cryptocurrencies as well as transmit and store transaction data real-time in a secure and permission-based manner using Blockchain technology.

With an eye to fortifying market position and augmenting growth, Posera will continue to assess select acquisition or divestiture opportunities. The Company will evaluate opportunities against four core criteria: the ability to bring synergies in technology or services that extend Posera's core capabilities; complementary customer base; compatible corporate culture; and, above all, ability to increase the value of the business.

Hospitality companies are operating in a challenging environment with growing competition and everincreasing customer expectations. To succeed, they cannot stand still. They need a technology partner that not only keeps up but helps set the pace. Posera is committed to being such a provider, delivering continuous innovation and unparalleled support. Strategic shifts and acquisitions in recent years underscore that commitment and set the table for continued growth and profitable expansion in the years ahead.

## **Critical Accounting Estimates and Judgments**

This MD&A should be read in conjunction with the Company's audited Consolidated Financial Statements for the years-ended December 31, 2017 and 2016, including the notes thereto, in particular Note 2. Posera's consolidated annual financial statements are prepared in accordance with International Financial Reporting Standards, collectively referred to as ("IFRS"), while the condensed consolidated interim financial statements are prepared in accordance with IFRS applicable to the preparation of interim financial statements, including IAS 34, Interim Financial Reporting. The Consolidated Financial Statements for the year-ended December 31, 2017 outline the accounting principles and policies used to prepare our financial statements. Accounting policies are critical if they rely on a substantial amount of judgment in their application or if they result from a choice between accounting alternatives and that choice has a material impact on the reported results or financial position.

The Company has considered in determining its critical accounting estimates, trends, commitments, events or uncertainties that it reasonably expects to materially affect the methodology or assumptions, subject to the items identified in the Caution regarding forward-looking statements section of this MD&A.

#### Critical accounting judgments

The preparation of annual consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts



of assets and liabilities, income and expenses. Actual results may differ from these estimates. The following are the significant accounting judgments that were made in the preparation of the financial statements:

## Cash-generating units ("CGU"s)

In testing for impairment of certain assets that do not have independent cash inflows, the Company is required to group non-goodwill long-lived assets into CGUs which is the lowest level of assets that produce cash inflows which are independent of other assets. Goodwill is allocated to each CGU, or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which goodwill is allocated represents the lowest level within the entity at which goodwill is monitored for internal management purposes and is not larger than an operating segment.

## Functional currency of consolidated entities.

Under IFRS, each consolidated entity must determine its own functional currency, which becomes the currency that entity measures its results and financial position in. In determining the functional currencies of consolidated entities, the Company considered many factors, including the currency that mainly influences sales prices for goods and services, the currency of the country whose competitive forces and regulations mainly determine the sales prices, and the currency that mainly influences labour material and other costs for each consolidated entity.

#### **Discontinued Operations**

Classification as a discontinued operation occurs on disposal or when the operation meets the criteria to be classified as held for sale, if earlier. When an operation is classified as a discontinued operation, the comparative Consolidated Statements of Operations and Comprehensive Income is re-presented in a format as if the operation had been discontinued from the start of the comparative period.

The Company presents the Results from Discontinued Operations as one net amount on the Consolidated Statements of Operations and Comprehensive Income.



## Critical accounting estimates

The following are some of the estimates that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next fiscal year. Refer to Note 2 of the Annual Consolidated Financial Statement and MD&A for the years-ended December 31, 2017 and 2016 for a complete listing of the Company's critical accounting estimates.

- a. Intangible assets June 30, 2018 \$784,272 (June 30, 2017 \$1,123,951, March 31, 2018 \$815,438) and Goodwill June 30, 2018 \$4,102,069 (June 30, 2017 \$4,068,278, March 31, 2018 \$4,028,420).
  - Critical estimates relate to the valuation of intangible assets and goodwill acquired in business combinations and the potential or actual impairment of intangible assets and goodwill as part of the CGU impairment testing.
  - See the detailed disclosure surrounding the estimates, useful lives and amortization policy used by the Company in Note 2 of the December 31, 2017 annual consolidated financial statements.
- b. Investment Tax Credits Receivable non-refundable June 30, 2018 \$772,986 (June 30, 2017 \$739,292; March 31, 2018 \$812,972).
  - Management estimates that the non-refundable Investment Tax Credits receivable will be recoverable before expiry. See detailed disclosure surrounding the expiry dates for non-refundable Investment Tax Credits Receivable in Note 4. An annualized 2.50% decrease in the forecasted taxable income of the entity with the Non-Refundable Investment Tax Credits Receivable would not cause any of the tax credits to expire before use.
  - See the detailed disclosure surrounding the estimates used and sensitivity thereon in the December 31, 2017 annual consolidated financial statements.



## **Comparison of the Unaudited Three-Months Ended**

The table below sets out the unaudited statements of operations for the three-months ended June 30, 2018, June 30, 2017 and March 31, 2018. The information has been re-presented to exclude discontinued operations and display favourable and (unfavourable) dollar and percentage variances.

Analysis of the Unaudited Quarterly Results	Q2-2018 (unaudited) \$	Q2-2017 (unaudited) \$	Q1-2018 (unaudited) \$	Q2-2018 vs. Q2-2017 \$	%	Q2-2018 vs. Q1-2018 \$	%
Total Revenue	_						
	2,352,937	2,954,903	2,742,337	(601,966)	(20.4)%	(389,400)	(14.2)%
Cost of Sales							
Cost of inventory	431,953	353,558	830,791	(78,395)	(22.2)%	398,838	48.0%
Technology	295,281	314,300	261,483	19,019	6.1%	(33,798)	(12.9)%
Operations and Support	601,464	709,417	599,127	107,953	15.2%	(2,337)	(0.4)%
Total Cost of Sales	1,328,698	1,377,275	1,691,401	48,577	3.5%	362,703	21.4%
Gross Profit	1,024,239	1,577,628	1,050,936	(553,389)	(35.1)%	(26,697)	(2.5)%
Gross Profit Percentage	43.5%	53.4%	38.3%	, ,	(9.9)%	, ,	5.2%
Operating Expenditures					(515),5		
Sales and marketing	456,466	594,885	561,318	138,419	23.3%	104,852	18.7%
General and administrative	1,445,701	1,298,434	1,273,365	(147,267)	11.3%	(172,336)	13.5%
Restructuring costs	-	(28,862)	- 1,270,000	(28,862)	(100.0)%	(172,000)	-%
Total Operating		(20,002)		(20,002)	(100.0)70		,,
Expenditures	1,902,167	1,864,457	1,834,683	(37,710)	(2.0)%	(67,484)	(3.7)%
	(877,928)	(286,829)	(783,747)	(591,099)	206.1%	(94,181)	(12.0)%
Other expenses (income)							
Interest expense	-	(218,231)	18,878	(218,231)	(100.0)%	18,878	100.0%
Realized and unrealized (gain) loss on foreign		, ,	·	,	,	·	
exchange	(36,690)	100,176	(63,140)	136,866	136.6%	(26,450)	(41.9)%
Interest and other income	(33,023)	(3,981)	(25,187)	29,042	729.5%	7,836	31.1%
Total Other Expenses	(69,713)	(122,036)	(69,449)	52,323	42.9%	264	0.4%
Net loss before income taxes from Continuing Operations	(808,215)	(164,793)	(714,298)	(643,422)	(390.4)%	(93,917)	(13.1)%
operations -		(104,100)	(114,200)	(040,422)	(000.4)70	(00,011)	(10.1)/0
Current tax expense (recovery)	111,577	166,235	198,034	54,658	32.9%	86,457	43.7%
Future tax expense (recovery)	(17,354)	51,744	4,750	69,098	133.5%	22,104	465.3%
Net Loss from Continuing Operations	(902,438)	(382,772)	(917,082)	(519,666)	(135.8)%	14,644	1.6%
Loss from discontinued							
operations (net of tax)	-	(541,937)	-	541,937	100.0%	-	-%
Net Loss	(902,438)	(924,709)	(917,082)	22,271	2.4%	14,464	1.6%
Other comprehensive	05.040	(04.040)	440.074	00.507	400.007	(07.755)	(33 3)01
income Net Comprehensive Loss	25,219	(64,318)	112,974	89,537	139.2%	(87,755)	(77.7)%
Net Comprehensive Loss	(877,219)	(989,027)	(804,108)	111,808	11.3%	(73,111)	(9.1)%



## Comparison of the Unaudited Three-Months Ended (continued)

Non-IFRS reporting measures(as outlined on Pages 21 – 23 of this MD&A):	Q2-2018 (unaudited) \$	Q2-2017 (unaudited) \$	Q1-2018 (unaudited) \$	Q2-2018 vs. Q2-2017 \$	%	Q2-2018 vs. Q1-2018 \$	%
Recurring Revenue	735,423	680,852	675,559	54,571	8.0%	59,864	8.9%
EBITDA adjusted to exclude discontinued operations	(820,055)	(92,645)	(726,642)	(727,410)	(785.2)%	(93,413)	(12.9)%
Normalized EBITDA adjusted to exclude discontinued operations	(512,181)	102,832	(547,177)	(615,013)	(598.1)%	34,996	6.4%

<sup>(1)</sup> Presentation of EBITDA adjusted to exclude discontinue operations, Normalized EBITDA adjusted to exclude discontinued operations, Net Income (Loss) and Comprehensive Income / Loss include the results from discontinued operations of FingerPrints as previously discussed on Page #4.

The presentation of Selected Unaudited Quarterly Financial Data below is for the purposes of this management discussion and analysis. The 2018 and 2017 financial data below have been prepared and presented in accordance with International Financial Reporting Standards.

Selected Financial Data for the			
three-months ended	June 30, 2018	June 30, 2017	March 31, 2018
Total revenue	\$ 2,352,937	\$ 2,954,903	\$ 2,742,337
Recurring revenue	735,423	680,852	675,559
Net loss	(902,438)	(924,709)	(917,082)
Income (loss) per share  – basic and diluted	(0.01)	(0.01)	(0.01)
Weighted average number of shares outstanding (000's) - basic	119,796	94,737	119,630
Weighted average number of shares outstanding (000's) –			
diluted	119,796	94,737	119,630
Cash and cash equivalents	8,967,264	918,466	10,646,130
Net operating working capital (as outlined on Page 23 of this MD&A)	10,637,401	2,297,118	11,402,027
Total assets	18,456,176	11,818,320	19,067,011
Long-term liabilities	11,111	1,659,397	12,818
Total shareholders' equity	15,324,610	4,901,765	16,159,630

## Comparison of the unaudited quarters ended June 30, 2018 and 2017 and March 31, 2018

The assets of the FingerPrints business were divested on September 14, 2017 and recorded as discontinued operations during the three and six-months ended June 30, 2017. For comparability and consistency, the following discussion and analysis considers Posera's prior results excluding those generated by the FingerPrints assets for all reporting periods. The Company completed an analysis to retrospectively restate its results excluding the FingerPrints business unit, using a consistent approach to restate Posera's results for each of the comparative reporting periods. Due to the nature of certain revenues and expenses, as well as the financial systems in place, it was not possible to separately identify all FingerPrints related revenues and expenses, so this discussion and analysis captures only those items that can reasonably be identified as resulting from the FingerPrints assets. Further discussion regarding the treatment of FingerPrints asset as a discontinued operation is documented on page #4 of this MD&A.

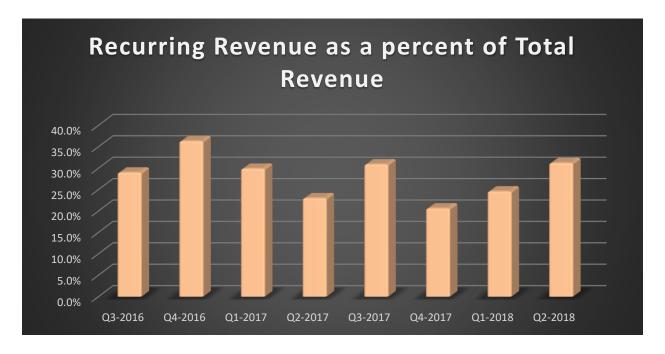


## **Recurring Revenue:**

Recurring Revenue Comparisons June 30, 2018, June 30, 2017 and March 31, 2018

Total Recurring Revenue Reconciliation	For the quarters ended						
	June 30, 2018	June 30, 2017	March 31, 2018				
Total Recurring Revenue Otherwise Reportable <sup>1)</sup>	\$ 735,423	\$ 1,681,142	\$ 675,559				
Less: Recurring Revenue reclassified to discontinued operations	-	1,000,290	-				
Total Recurring Revenue	\$ 735,423	\$ 680,852	\$ 675,559				

(1) Total recurring revenue excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.







The Company continues to focus on its recurring revenue model of stable, predictable recurring revenue streams. Recurring revenue will continue to benefit the Company as we focus on enhancing and growing these revenue streams. Recurring revenue is a Non-GAAP financial metric which includes certain components of POS revenues as disclosed on the statement of operations. These include POS support and maintenance contracts, transaction processing and other recurring revenue agreements. To a lesser extent, recurring revenues are transactional in nature and include payment processing revenues and referral fees earned in relation to payments processed by customers.

To date the balance of Posera's recurring revenue is being generated from the Company's pre-existing POS brand, MaitreD'. The Company is in the process of finalizing the technical certifications required by payment processors in the United States for the SecureTablePay solution. For certain customers, certification of SecureTablePay has been completed and Posera has progressed to pilot testing. Upon completion of the pilots Posera and its US Payment Processing partners will commence the sell through of the SecureTablePay solution to hospitality merchants. Furthermore, Posera currently has additional US Payment Processors working through the certifications process. Posera will not recognize significant revenues from this platform until technical certification, pilot testing and sell through have been achieved. The US SecureTablePay platform is primarily a recurring revenue model.

#### Revenue:

Revenue Comparisons June 30, 2018, June 30, 2017 and March 31, 2018

Total Revenue Reconcilia	tion	For the quarters ended				
	June 30, 2018	June 30, 2017	March 31, 2018			
Total Revenue Otherwise Reportable <sup>(1)</sup>	\$ 2,352,937	\$ 4,392,224	\$ 2,742,337			
Less: Revenue reclassified to		4 407 004				
discontinued operations  Adjusted Total Revenue	\$ 2,352,937	1,437,321 <b>\$ 2,954,903</b>	\$ 2,742,337			

<sup>(1)</sup> Total Revenue excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.



For the three-months ended June 30, 2018, total adjusted revenues decreased by \$601,966 (20.4%) when compared to the three-months ended June 30, 2017 and decreased by \$389,400 (14.2%) compared to the three-months ended March 31, 2018. Revenues decreased between the three-month comparative periods ended June 30<sup>th</sup> as a result of the exit of certain business units during fiscal 2017, namely, BizPro, Century Cash Register and A&A Point of Sale Systems. Additionally, during the three-months ended June 30, 2017 the Company's European operations experienced sales that were seasonally stronger than the norm, which was not repeated during the current reporting period. During the three-months ended June 30, 2018 the Company sold 248 KDS devices, which represents an increase of 54 devices compared to the three months-ended June 30, 2017 but represented a decrease of 19 devices compared to the three-months ended March 31, 2018. Posera is pleased to have achieved significant traction with the strategy to decouple of the KDS product from Maitre'D and fulfilled a significant order from a U.S. based customer during the three-months ended December 31, 2017 and March 31, 2018 respectively.



#### Cost of Sales:

Cost of Sales Comparisons June 30, 2018, June 30, 2017 and March 31, 2018

## Cost of Inventory

Cost of Inventory Reconciliation	For the quarters ended						
	June 30,	June 30, 2018 June 30, 2017 Mai					
Cost of Inventory Otherwise						-	
Reportable <sup>(1)</sup>	\$	431,953	\$	899,270	\$	830,791	
Less: Cost of Inventory							
reclassified to discontinued							
operations		-		545,712		-	
Adjusted Cost of Inventory	\$	431,953	\$	353,558	\$	830,791	

<sup>(1)</sup> Total Cost of Inventory excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.



Posera recognized adjusted cost of inventory of \$431,953 (18.4% of total revenues) for the three-months ended June 30, 2018, compared to \$353,558 (12.0% of total revenues) for the three-months ended June 30, 2017, and \$830,791 (30.3% of total revenues) for the three-months ended March 31, 2018. The decrease in the cost of inventory as a percentage of revenue between the comparative periods was driven by revenue mix. The three-months ended March 31, 2018 included a higher mix of KDS revenues, which resulted in a higher hardware component than the Maitre'D revenues. The three-months ended June 30, 2018 and June 30, 2017 had a lower proportion of KDS revenues which is reflected in the percentage of costs of total revenues in the respective periods.

## **Technology Expense**

Technology Expense Reconciliation <sup>(1)</sup>	For the quarters ended							
	June 30, 2018	March 31, 2018						
Technology Expense Otherwise Reportable <sup>(1)</sup>	\$ 295,281	\$ 461,870	\$ 261,483					
Less: Technology expense reclassified to discontinued operations	-	147,570	-					
Technology Expense	295,281	314,300	261,483					
Less: Amortization of intangible assets	12,143	7,682	12,143					
Adjusted Technology Expense	\$ 283,138	\$ 306,618	\$ 249,340					

<sup>(1)</sup> Total Technology Expense excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.

The adjusted technology expense decreased during the three-months ended June 30, 2018 compared to the three-months ended June 30, 2017 and increased compared to the three-months ended March 31, 2018. The changes between the comparative periods were relatively minor.

## Operations and Support Expense

Operations and Support Expense Reconciliation	For the quarters ended					
	June 30, 2018	June 30, 2017	March 31, 2018			
Operations and Support Expense Otherwise Reportable <sup>(1)</sup>	\$ 601,464	\$ 1,502,905	\$ 599,127			
Less: Operations and Support expense reclassified to discontinued operations		793,488	_			
Operations and Support Expense	601,464	709,417	599,127			
Less: One-time non-recurring expenditures	-	30,884	-			
Adjusted Operations and Support Expense	\$ 601,464	\$ 678,533	\$ 599,127			

(1) Total Operations and Support Expense excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.

The adjusted operations and support expenses were \$601,464 in the three-months ended June 30, 2018; a decrease of \$77,069 (11.4%) from \$678,533 in the three-months ended June 30, 2017 but was an increase of \$2,337 (0.4%) from \$599,127 in the three-months ended March 31, 2018. The changes in the adjusted operations and support expense between the June 30<sup>th</sup> comparative periods have stemmed from reductions in operations and support headcount between the comparative periods. The Company is



continually striving to remove costs from the business, while providing the expected quality of service to our existing and expanding customer base.

## **Operating Expenditures:**

Operating Expenditures	For the quarters ended					
	June 3	30, 2018	June 30, 2017		March 31, 2018	
Operating Expenditures Otherwise Reportable <sup>(1)</sup>	\$	1,902,167	\$	2,356,945	\$	1,834,693
Less: Operating Expenditures reclassified to discontinued						
operations		-		492,488		-
Operating Expenditures	\$	1,902,167	\$	1,864,457	\$	1,834,693
Less: Amortization of intangible assets and PP&E		45,730		136,375		44,963
Less: Restructuring charges		-		-		-
Less: One-time non-recurring expenditures		265,673		75,475		130,118
Less: Stock-based compensation		42,201		89,118		49,347
Adjusted Operating Expenditures	\$	1,548,563	\$	1,563,489	\$	1,610,265

<sup>(1)</sup> Total Operations and Support Expense excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.

Included in operating expenses for the three-months ended June 30, 2018, June 30, 2017 and March 31, 2018 are one-time non-recurring expenditures relating to corporate acquisition and divestiture expenses, separation payments, tax advisory and audit related costs. These costs are not incurred in the ordinary course of business and are not expected to reoccur, resulting in their classification as one-time.

#### Sales and Marketing Expense

Sales and Marketing Expense Reconciliation						
	For the quarters ended					
	June	30, 2018	June 3	0, 2017	March 3	1, 2018
Sales and Marketing Expense Otherwise Reportable <sup>(1)</sup>	\$	456,466	\$	853,672	\$	561,318
Less: Sales and Marketing expense reclassified to discontinued operations		-		258,787		-
Sales and marketing expense	\$	456,466	\$	594,885	\$	561,318
Less: Amortization of intangible assets Less: One-time non-recurring expenditures		11,854	_	102,135		11,827
Adjusted Sales and Marketing	•	444.040		400.750		F40 404
expense	\$	444,612	\$	492,750	\$	549,491

<sup>(1)</sup> Total Sales and Marketing Expense excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.

The adjusted sales and marketing expenses decreased by \$48,138 (9.8%) for the three-months ended June 30, 2018 compared to the three-months ended June 30, 2017 and decreased by \$104,879 (19.1%) compared to the three-months ended March 31, 2018. The adjusted sales and marketing expenses decreased for the three-months ended June 30, 2018 compared to the three-months ended June 30, 2017 and March 31, 2018 commensurate with the decrease in revenues between the comparative periods and



during the three-months ended March 31, 2018 there were more costs incurred related to tradeshows than in the other comparative periods. The Company has incurred costs related to tradeshows and promotional activities during all of the comparative periods and the Company will continue to attend tradeshows and undertake advertising to stimulate visibility of our products. Posera believes these activities will lead to future sales being generated for the Maitre'D and KDS POS products, as well as the SecureTablePay platform.

### General and Administrative ("G&A") Expense

General and Administrative ("G&A") Expense Reconciliation	For the quarters ended					
	June 30, 2018		June 30, 2017		March 31, 2018	
G&A Expense Otherwise Reportable <sup>(1)</sup>	\$	1,445,701	\$	1,503,273	\$	1,273,365
Less: G&A expense reclassified to discontinued operations				204,839		-
G&A expense	\$	1,445,701	\$	1,298,434	\$	1,273,365
Less: Stock-based compensation expense		42,201		89,118		49,347
Less: Amortization of intangible assets and PP&E		33,876		34,240		33,136
Less: One-time non-recurring expenditures		265,673		75,475		130,118
Adjusted G&A expense	\$	1,103,951	\$	1,099,601	\$	1,060,764

(1) Total G&A Expense excludes the discontinued operations for the FingerPrints transaction as previously discussed in this MD&A on Page #4.

The adjusted general and administrative expenditures for the three-months ended June 30, 2018 increased \$4,350 (0.4%) and increased \$43,187 (4.1%), when compared to the three-months ended June 30, 2017 and March 31, 2018 respectively. The changes in the adjusted general and administrative expenditures was relatively minor between the three-months ended June 30, 2018 and the June 30, 2017 and March 31, 2018 comparative periods.

#### Other Expense and Income:

Interest expense for the three-months ended June 30, 2018 was \$nil, compared to interest recovery of \$218,231 during the three-months ended June 30, 2017 and compared to interest expense of \$18,878 during the three-months ended March 31, 2018. Interest expense incurred during the three-months ended June 30, 2017 related to a reversal of previously accrued interest expense on a US tax matter.

Interest and other income is comprised primarily of interest earned from the investing of Posera's corporate funds and from the interest earned on the note receivable that was issued by the Company during the three-months ended June 30, 2018. The increase for the comparative periods ended June 30, 2018 and March 31, 2018 reflects the Company's increased cash balance as well as interest earned on the note receivable during the three-months ended June 30, 2018.

Realized and unrealized loss / (gain) on foreign exchange is driven primarily by US dollar denominated net assets on the Company's Consolidated Statements of Financial Position for its Canadian subsidiary entities. The Canadian dollar, relative to the US dollar, for the three-months ended June 30, 2018 weakened by approximately 3%, explaining the majority of the foreign exchange gain recorded in the quarter, whereas during the three-months ended June 30, 2017, it stregthened by approximately 3%, which led to a foreign exchange loss in that quarter. During the three-months ended March 31, 2018 the Canadian dollar weakened by approximately 3% relative to the US dollar, resulting in the foreign exchange gain recorded for the quarter.



## **Summary of Unaudited Quarterly Results**

The following table sets forth unaudited statements of operations data for the eight most recent quarters ended June 30, 2018 as prepared in accordance with IFRS and certain Non-IFRS measurements. The information has been derived from our unaudited quarterly financial statements that, in management's opinion, have been prepared on a basis consistent with the audited financial statements for the years ended December 31, 2017 and 2016 and include all adjustments necessary for a fair presentation of information presented. The Earnings (Loss) Per Share – Basic and Diluted per quarter may not aggregate to the Earnings (Loss) Per Share – Basic and Diluted in the annual financial statements due to rounding.

	2018		201	17
	Q2	Q1	Q4	Q3
Total revenue	\$ 2,352,937	\$ 2,742,337	\$ 3,327,865	\$ 2,258,166
Recurring revenue	\$ 735,423	\$ 675,559	\$ 687,536	\$ 699,120
EBITDA adjusted to exclude discontinued operations <sup>(1,2)</sup> Normalized EBITDA adjusted to exclude	\$ (820,055)	\$ (726,642)	\$ (463,612)	\$ (475,995)
discontinued operations <sup>(1,2)</sup>	\$ (512,181)	\$ (547,177)	\$ (349,881)	\$ (356,839)
Net Income (Loss) <sup>(2)</sup>	\$ (902,438)	\$ (917,082)	\$ (956,135)	\$ 9,857,645
Comprehensive Income (Loss) <sup>(2)</sup>	\$ (877,219)	\$ (804,108)	\$ (939,781)	\$ 9,809,543
Earnings (Loss) Per Share Basic and Diluted	\$ (0.01)	\$ (0.01)	\$ (0.01)	\$ 0.10
Earnings (Loss) Per Share Basic and Diluted from Continuing Operations	\$ (0.01)	\$ (0.01)	\$ (0.01)	\$ (0.00)
	2017		2016	
	Q2	Q1	Q4	Q3
Total revenue	\$ 2,954,903	\$ 2,133,512	\$ 1,859,827	\$ 2,451,138
Recurring revenue	\$ 680,852	\$ 638,633	\$ 676,396	\$ 711,637
POS revenue	\$ 2,133,512	\$ 2,133,512	\$ 1,859,827	\$ 2,451,138
EBITDA adjusted to exclude discontinued operations <sup>(1,2)</sup>	\$ (92,645)	\$ (1,123,930)	\$ (1,028,435)	\$ (753,906)
Normalized EBITDA adjusted to exclude discontinued operations <sup>(1,2)</sup>	\$ 102,832	\$ (857,720)	\$ (753,671)	\$ (376,991)
Net Income (Loss) <sup>(2)</sup>	\$ (924,709)	\$ (1,797,233)	\$ (2,283,824)	\$ (989,959)
Comprehensive Income (Loss) <sup>(2)</sup>	\$ (989,027)	\$ (1,811,473)	\$ (2,193,870)	\$ (954,509)
Earnings (Loss) Per Share Basic and Diluted	\$ (0.01)	\$ (0.02)	\$ (0.03)	\$ (0.01)
Earnings (Loss) Per Share Basic and Diluted from Continuing Operations  (1) See EBITDA adjusted to exclude discontinued operations	\$ (0.01)	\$ (0.02)	\$ (0.02)	\$ (0.01)

<sup>(1)</sup> See EBITDA adjusted to exclude discontinued operations and Normalized EBITDA adjusted to exclude discontinued operations reporting measures (as outlined on Pages #21 – 23 of this MD&A)

<sup>(2)</sup> Presentation of EBITDA adjusted to exclude discontinued operations, Normalized EBITDA adjusted to exclude discontinued operations, Net Income (Loss) and Comprehensive Income / Loss include the results from discontinued operations of FingerPrints as previously discussed on Page #4 for the periods Q1-2016 to Q4-2017.



## Reconciliation of Unaudited Non-IFRS measures to Closest IFRS Equivalent

Net Income (Loss) to EBITDA and Normalized EBITDA					
adjusted to exclude discontinued operations <sup>(1)</sup>	20	18	2017		
	Q2	Q1	Q4	Q3	
Net Income (Loss) <sup>(1)</sup>	\$ (902,438)	\$ (917,082)	\$ (956,135)	\$ 9,857,645	
Interest expense	-	18,878	94,437	60,298	
Exchange loss (gain)	(36,690)	(63,140)	(8,712)	62,700	
Interest and other income	(33,023)	(25,187)	(28,980)	(2,953)	
Amortization of equipment	25,683	25,007	21,512	28,923	
Amortization of intangible assets	32,190	32,098	61,979	136,462	
(Gains) or losses from discontinued operations	-	-	69,104	855,349	
(Gain) on disposition of subsidiary	- 04 222	-	324,685	(11,237,620)	
Tax provision (recovery)  EBITDA adjusted to exclude discontinued operations <sup>(1)</sup>	94,223 <b>\$ (820,055)</b>	202,784 <b>\$ (726,642)</b>	(41,502) <b>\$ (463,612)</b>	(236,799) <b>\$ (475,995)</b>	
One-time non-recurring expenditures and (recoveries)	265,673	130,118	52,314	25,858	
Stock-based compensation expense	42,201	49,347	61,417	93,298	
Normalized EBITDA adjusted to exclude discontinued operations (1)	<b>\$ (512,181)</b>	\$ (547,177)	\$ (349,881)	\$ (356,839)	

<sup>(1)</sup> Presentation of EBITDA adjusted to exclude discontinued operations, Normalized EBITDA adjusted to exclude discontinued operations, Net Income (Loss) and Comprehensive Income / Loss include the results from discontinued operations of FingerPrints as previously discussed on Page #4 for the periods Q2-2016 to Q4-2017.



## Reconciliation of Unaudited Non-IFRS measures to Closest IFRS Equivalent (continued)

Net Income (Loss) to EBITDA and Normalized EBITDA			•		
adjusted to exclude discontinued operations <sup>(1)</sup>	201	7	20	16	
discontinued operations	201		2016		
	Q2	Q1	Q4	Q3	
Net Income (Loss) <sup>(1)</sup>	\$ (924,709)	\$ (1,797,233)	\$ (2,283,824)	\$ (989,959)	
Interest expense	(218,231)	63,354	110,017	90,586	
Exchange loss (gain)	100,176	23,101	26,965	7,673	
Interest and other income	(3,981)	(1,800)	(626)	(2,552)	
(Gain) Loss on revaluation of financial instrument	-	-	200,000	(131,771)	
Amortization of equipment	28,242	19,076	33,738	21,466	
Amortization of intangible assets	165,942	116,089	192,082	176,007	
(Gains) or losses from	100,942	110,003	132,002	170,007	
discontinued operations	541,937	415,536	478,906	39,143	
(Gain) on disposition of subsidiary	-	-	175,000	-	
Impairment of assets	-	-	-	-	
Tax provision (recovery)	217,979	37,947	39,307	35,501	
EBITDA adjusted to exclude discontinued operations <sup>(1)</sup>	\$ (92,645)	\$ (1,123,930)	\$ (1,028,435)	\$ (753,906)	
One-time non-recurring	φ (92,045 <i>)</i>	\$ (1,123,930)	\$ (1,020,435)	\$ (755,906)	
expenditures and (recoveries)	106,359	127,885	130,429	314,851	
Stock-based compensation	00.110	120 225	144 225	62.064	
Normalized EBITDA adjusted	89,118	138,325	144,335	62,064	
to exclude discontinued					
operations (1)	\$ 102,832	\$ (857,720)	\$ (753,671)	\$ (376,991)	

<sup>(1)</sup> Presentation of EBITDA adjusted to exclude discontinued operations, Normalized EBITDA adjusted to exclude discontinued operations, Net Income (Loss) and Comprehensive Income / Loss include the results from discontinued operations of FingerPrints as previously discussed on Page #4 for the periods Q3-2016 to Q4-2017.



## Reconciliation of Unaudited Non-IFRS measures to Closest IFRS Equivalent (continued)

Summary of Net Operating Working Capital	June 30, 2018	June 30, 2017	March 31, 2018	
Equity	\$ 15,324,610	\$ 4,901,765	\$ 16,159,630	
Add: Long-term portion of notes payable		1,500,000	-	
Add: Long-term portion of vehicle loans	11,111	84,574	12,818	
Add: Future income tax (asset) liability	-	74,823	-	
Add: Deferred revenue	1,163,873	2,016,245	1,117,914	
Add: Current portion of notes payable		-	-	
Less: Goodwill	(4,102,069)	(4,068,278)	(4,028,420)	
Less: Intangible assets	(784,272)	(1,123,951)	(815,438)	
Less: Long-term portion of investment tax credits receivable	(772,986)	(739,292)	(812,972)	
Less: Long-term portion of lease receivable		(16,652)	(700)	
Less: Deposit on leased premises	(44,440)	(39,581)	(45,972)	
Less: Equipment	(158,426)	(292,535)	(184,833)	
Net Operating Working Capital	\$ 10,637,401	\$ 2,297,118	\$ 11,402,027	

## **Liquidity and Financial Resources**

As at June 30, 2018, Posera had cash and cash equivalents totaling \$8,967,264 (December 31, 2017 - \$12,153,665).

For the three-months ended June 30, 2018 and 2017, cash used by operating activities was \$572,273 and \$370,103 respectively. Cash used by operations for the three-months ended June 30, 2018 resulted primarily from a net loss, which was partially offset by changes in non-cash working items, amortization and stock-based compensation. Cash used by operations for the three-months ended June 30, 2017 resulted from a net loss, which was partially offset primarily by amortization, stock-based compensation and changes in working capital items.

For the three-months ended June 30, 2018 and 2017, cash used in financing activities were \$1,799 and \$6,537 respectively. Cash used in financing activities for the three-months ended June 30, 2018 and 2017 resulted primarily from the repayment of vehicle loans.

For the three-months ended June 30, 2018 and 2017, cash used in investing activities was \$1,200,281 and \$6,535 respectively. The cash used in investing activities during the three-months ended June 30, 2018 related primarily to the issuance of a note receivable, whereas the cash used for the three-months ended June 30, 2017 related to the acquisition of property plant and equipment.

Net operating working capital at June 30, 2018 and 2017 was \$10,637,401 and \$2,297,118 respectively.



## **Capital Structure**

The Company's objective when managing capital is to safeguard its ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may issue new shares, sell assets to reduce debt or issue new debt.

The Company monitors capital on the basis of the debt to equity ratio. This ratio is calculated as total debt divided by total equity. Total debt is calculated as the sum of bank indebtedness, and current and long-term notes payable and vehicle loans as shown in the Consolidated Statement of Financial Position. Total equity is the equity of the Company in the consolidated statements of financial position. As disclosed in Note 7 of the accompanying financial statements for the three-months ended March 31, 2017, the Company is subject to certain externally imposed capital covenants related to bank indebtedness.

The debt to equity ratios as at June 30, 2018, June 30, 2017 and March 31, 2018 were as follows:

	June 30, 2018	June 30, 2017	March 31, 2018
Total Debt			
Notes payable	\$ -	\$ 1,500,000	\$ -
Vehicle loans	11,111	84,574	12,818
Bank indebtedness	-	-	-
Total Debt	\$ 11,111	\$ 1,584,574	\$ 12,818
Total Family	<b>↑ 45 004 040</b>	£ 4 004 70F	A 40 450 000
Total Equity	\$ 15,324,610	\$ 4,901,765	\$ 16,159,630
Debt to Equity Ratio	0.1%	32.3%	0.1%

The Company has arrangements in place that allow us to access the additional debt financing for funding when required through various lines of credit. The Company's credit capacity as at June 30, 2018 was \$200,000 (as at December 31, 2017 - \$200,000), of which the Company had utilized \$nil (2017 - \$nil).

## **Summary of Contractual Obligations**

During the three-months ended June 30, 2018, the Company didn't enter into any material contracts.

#### **Capital Resources**

Except as otherwise disclosed, the Company does not expect to make material capital expenditures in the near future. Posera has invested in and developed an information systems infrastructure that will scale to meet the majority its anticipated market requirements. Posera continues to pursue selective acquisitions which the Company expects will be primarily focused on POS services companies that can be acquired at attractive multiples.

## Financial arrangements not presented in the consolidated statements of financial position

The Company does not have any financial arrangements not presented in the consolidated statements of financial position arrangements that would ordinarily be considered 'off balance sheet' financing.



## **Transactions with Related Parties**

During the three and six-months ended June 30, 2018, the Company received legal fees and disbursement invoices totaling \$136,950 and \$201,168 (2017 - \$19,535 and 83,531), from a law firm, of which a director of Posera is a partner. As at June 30, 2018, the Company has a payable position of \$147,923 (December 31, 2017 - \$11,046) which will be settled between the related parties in the normal course of business.

Posera conducted business with a company controlled by the Executive Chairman of Posera, Mr. Owen. In fiscal year 2017, the Company incurred transaction costs related to the sale of the FingerPrints business in the amount of \$660,000. The transaction costs that were charged to the Company comprised of services including, counterparty identification, negotiation, structuring, financial analytics, facility costs, management oversight and administrative related services. This transaction was recorded at the exchange amount. As at June 30, 2018, the company was in a payable position of \$nil (December 31, 2017- \$603,500) which was settled between the related parties in the normal course of business.

On April 27, 2018 the Company established a \$1.6 million secured bridge credit facility with DLT Labs Inc. ("DLT Labs"). Mr. Loudon Owen, Executive Chairman of Posera (until his resignation from Posera on May 22, 2018) is a director and shareholder of DLT Labs. The board of directors of Posera established a special committee of independent directors comprised of Messrs. Nordholm (Chairman), Brown and Figueira to oversee the Company's relationship with DLT Labs and to make recommendations to the board of directors concerning any potential transactions between Posera and DLT Labs. The terms of the credit facility for DLT Labs were negotiated under the supervision of, and reviewed and approved by, the special committee. After receiving the unanimous recommendation of the special committee, the board of directors of Posera approved the credit facility. As at June 30, 2018, the Company has a note receivable of \$1,200,000 (December 31, 2017- \$nil) outstanding with DLT Labs. See note 8 for further details on the loan arrangement which was entered and recorded at the exchange amount in these interim financial statements.

## Transactions with Related Parties (continued)

## Compensation of key management

Compensation awarded to key management includes the Company's directors, and members of the Executive team, which include the Executive Chairman, Chief Executive Officer, President, Chief Financial Officer, Chief Operating Officer and Senior Vice-President of Corporate Development, is as follows:

	Three-months ended June 30, 2018		Three-months ended June 30, 2017		Six-months ended June 30, 2018		Six-months ended June 30, 2017	
Salaries and short-term employee benefits	\$	395,987	\$	149,904	\$	674,775	\$	319,656
Share-based payments		20,933		58,627		44,775		154,141
Total	\$	416,920	\$	208,531	\$	719,550	\$	473,797

The salaries and short-term employee benefits are expensed as incurred, whereas the share-based payments are recorded at the date of grant and expensed over the vesting period to the Consolidated Statements of Operations and Comprehensive Loss.



## **Share Capital**

As at June 30, 2018, Posera had issued and outstanding 119,796,878 common shares, and 8,486,250 options, of which 5,860,849 were exercisable at an exercise price to purchase common shares ranging from \$0.125 to \$0.32. As at August 8, 2018, Posera had issued and outstanding 119,796,878 common shares and 8,461,250 options, of which 6,045,940 were exercisable at an exercise price to purchase common shares ranging from \$0.125 to \$0.32.

## Disclosure Controls and Procedures ("DC&P") and Internal Controls Over Financial Reporting

The Company's management, including the Chief Executive Office ("CEO") and the Chief Financial Officer ("CFO"), are responsible for establishing and maintaining disclosure controls and procedures for the Company. As such, the Company maintains a set of disclosure controls and procedures designed to ensure that the information required to be disclosed in filings is recorded, process, summarized and reported with the time periods specified in the Canadian Securities Administrators rules and forms. An evaluation of the design of and operating effectiveness of the Company's disclosure controls and procedures was conducted during the fiscal year-ended December 31, 2017 under the supervision of the CEO and CFO as required by Canadian Securities Administrators Multilateral National Instrument 52-109, Certification of Disclosure in Issues' Annual and Interim Filings. The evaluation included review, enquiries and other procedures considered appropriate in the circumstances. Based on that evaluation, the CEO and CFO have concluded that such disclosure controls and procedures are effective.

The CEO and CFO are responsible for establishing and maintaining adequate internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company's management, under the supervision of the CEO and CFO have evaluated whether there were changes to the Company's internal controls over financial reporting during the year-ended December 31, 2017 that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting. Throughout the remainder of fiscal 2018, the Company aims to continue to improve process documentation to highlight the controls in place

## Disclosure Controls and Procedures ("DC&P") and Internal Controls Over Financial Reporting (continued)

which are addressing the key risks, in addition to developing more formal documentation surrounding management's analysis of monthly and quarterly financial reports.

Recent changes identified relate to the following;

i) The assets of the FingerPrints business were divested on September 14, 2017 and recorded as discontinued operations during the three-months ended September 30, 2017. Due to the integrated nature of FingerPrints within the Posera Ltd. legal entity, management completed a manual analysis to retrospectively restate Posera's Consolidated results to exclude the FingerPrints business unit. Due to the manual nature of the exercise, risks do exist that not all of the relevant FingerPrints revenues and expenses have been captured in the analysis and recorded as discontinued operations.

No other changes were identified through management's evaluation of the controls over financial reporting. Throughout the remainder of 2017 the Company aims to improve;

- process documentation to highlight the controls in place which are addressing the key risks;
- enhancement of formal documentation surrounding management's analysis of monthly and quarterly financial reports; and
- formalize a process for foreign tax and HST / QST reporting.



Management of the Company believes in and are committed to establishing thorough DC&P and ICFR. Our management team will continue to evaluate the effectiveness of our overall control environment and will continue to refine existing controls as they, in conjunction with the Audit Committee, Board of Directors, CEO and CFO, deem necessary. It should be noted that the control deficiencies identified by the Company did not result in adjustment to our annual audited Consolidated Financial Statements for the year ended December 31, 2017.

#### Period-end Financial Reporting Process

The Company did not maintain consistently and effective controls over the period-end financial reporting process throughout the year, specifically:

Although controls are performed, adequate evidence does not always exist demonstrating the
performance of controls such as review of account reconciliations, spreadsheets and significant
account balances requiring the use of accounting estimates.

#### Limitation of Control Procedures

Management, including the CEO and CFO, does not expect that the Company's disclosure controls or internal controls over financial reporting will prevent or detect all errors and all fraud or will be effective under all future conditions. A control system is subject to inherent limitations and, no matter how well designed and operated, can only provide reasonable, not absolute assurance that the control system objectives will be met. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistakes. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the controls. The design of any system of controls is also based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Accordingly, because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

#### Risks and Uncertainties

The Company is exposed to a variety of risks in the normal course of operations. The Annual Information Form of the Company which was filed on March 28, 2018, provides a detailed review of the risks that could affect its financial condition, results of operation or business that could cause actual results to differ materially from those expressed in our forward-looking statements. In management's opinion, there has been no material change in the nature or magnitude of the risks faced by the Company.

## **Additional Information**

Additional information related to the Company can be found on SEDAR at <a href="www.sedar.com">www.sedar.com</a> and <a href="www.sedar.com">www.sedar.com</a> and

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